

FINANCIAL RECORDS

The Cooperative's financial records for 2020 were audited by Kelso Lynch, Certified Public Accountants, and were reported to the Rural Utilities Service. If anyone has questions about the financial reports or the operations of the Cooperative, please contact the Cooperative's business office at 1(800) 392-0567 in Poplar Bluff, Missouri. Business hours are Monday through Friday, 8:00 A.M. to 4:30 P.M.

The Cooperative's statement of operations and balance sheet for the year 2020 are included in this annual report to the members. The Cooperative ended 2020 with an operating margin of 3,211,060, which was higher than the previous year.

Ozark Border Electric Cooperative was organized in 1938 and since then has grown to an efficient cooperative with over \$252 million in assets while providing over 600 million kWh annually to its members. In the early years, affordability was more important than reliability. Today, the Cooperative provides service to more than 40,000 meters, and maintains over 6,000 miles of power line. We understand that both affordable and reliable power are very important to today's members.

Like most other electric cooperatives, Ozark Border Electric Cooperative struggled in its early years. Over the years, cooperation of members, hard work by employees and prudent decisions by boards of directors have helped make the cooperative financially stable. In 2020, Ozark Border's annual operating expense was \$357 per consumer. In addition, OBEC serves 446 consumers per full-time employee. OBEC has one of the lowest annual operating costs of electric cooperatives in Missouri as well as one of the highest consumers per full-time employee in the state.

The Cooperative last increased rates in September 2016. This is the only rate increase the Cooperative has had since April 2012.

We would like to thank the members for making 2020 a successful year. We appreciate the opportunity to provide your electric service and we look forward to working with you in the future.

Statement of Operations

As of December 31,	2020	2019	2018
Operating Revenue	\$69,791,479	\$72,497,659	\$73,025,921
Cost of purchased power	40,329,099	42,812,704	44,728,196
Distribution expense	9,654,535	10,498,383	9,006,305
Customer accts and service exp	2,681,486	3,076,291	2,984,502
Administrative and general expense	1,948,719	2,329,320	2,254,329
Depreciation expense	7,155,480	7,010,361	6,812,740
Interest Expense	4,811,100	4,888,606	4,772,356
Total Cost of Electric Service	\$66,580,419	\$70,615,665	\$70,558,428
Operating Margins (LOSS)	\$3,211,060	\$1,881,994	\$2,467,493

Nonoperating Margins

	\$541,051	\$821,268	\$738,302
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G&T Capital Credits

	\$1,850,712	\$1,960,110	\$2,142,697
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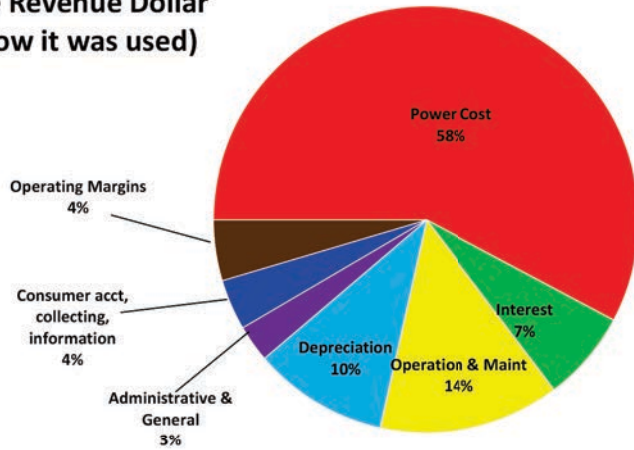
Balance Sheet

As of December 31,	2020	2019	2018
Assets			
Net utility plant	\$182,283,851	\$179,224,627	\$176,371,678
Investments in assoc organizations	46,903,056	46,141,187	45,214,277
Cash on hand	365,944	575,953	932,701
Temporary investments	6,441,490	9,863,718	4,207,415
Accounts receivable	7,988,929	8,458,248	6,419,610
Inventory	3,813,935	4,015,014	4,197,062
Other assets	4,761,259	4,661,483	4,617,390
Total Assets	\$252,558,464	\$252,940,230	\$241,960,133
Liabilities & Members' Equity			
Memberships	\$749,310	\$766,790	\$785,925
Patronage Capital	90,504,773	86,865,373	79,753,785
Total Margins	5,620,854	4,663,372	5,348,501
Total margins & equities	\$96,874,937	\$92,295,535	\$85,888,211
Long-term Debt to RUS & CFC	\$140,004,500	\$146,419,253	\$145,482,336
Accounts payable	4,483,106	3,956,141	3,909,067
Consumer deposits	4,201,668	4,047,135	3,961,913
Other current liabilities	6,994,253	6,222,166	2,718,606
Total liabilities	\$155,683,527	\$160,644,695	\$156,071,922
Total Liabilities and Equities	\$252,558,464	\$252,940,230	\$241,960,133

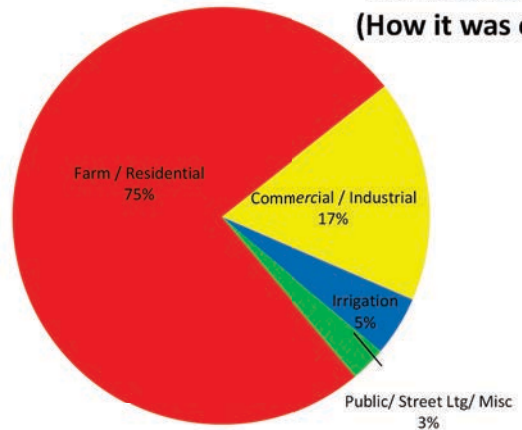
David Schremp, CPA

General Manager

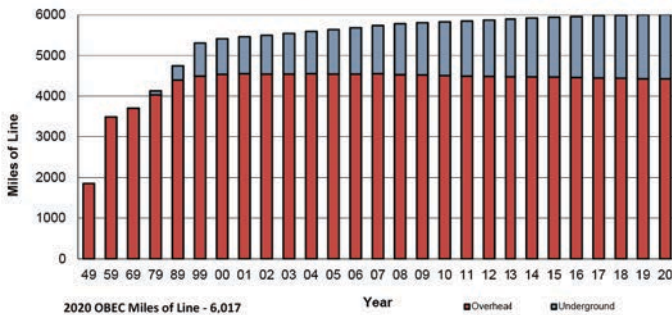
The Revenue Dollar (How it was used)



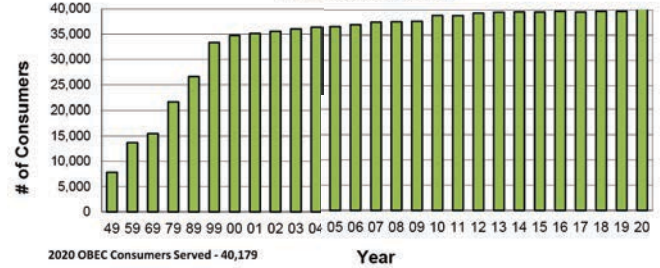
The Revenue Dollar (How it was earned)



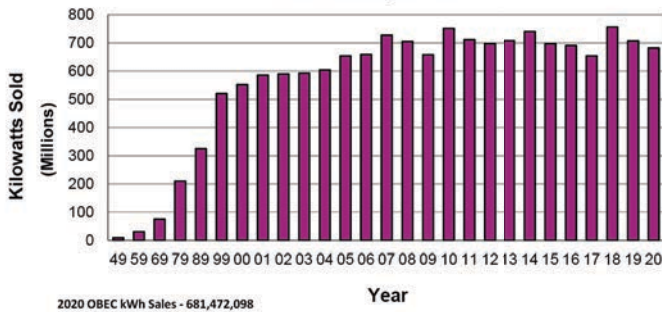
Miles of Line



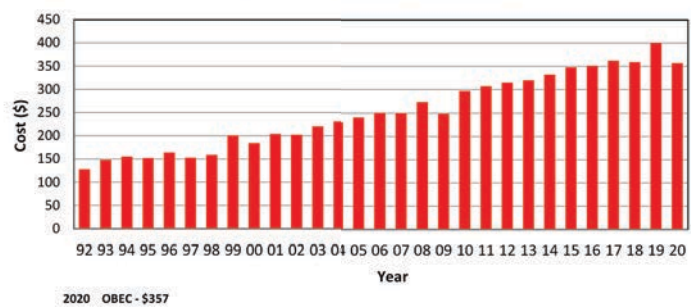
Consumers Served



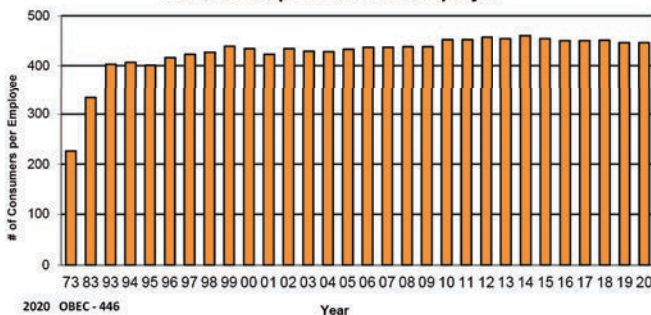
KWH Sales per Year



Operating Cost per Consumer



Consumers per Full-Time Employee



Investment per Consumer

